

**The Town of Hilton Head Island
Budget Workshop
Tuesday, May 08, 2012
Benjamin M. Racusin Council Chambers
3:00 P.M.**

AGENDA

- 1. Call to Order**
- 2. FOIA Compliance** – Public notification of this meeting has been published, posted, and mailed in compliance with the Freedom of Information Act and the Town of Hilton Head Island requirements.
- 3. Review of General Operating Budget**
- 4. Capital Improvements Program (CIP) Review**
- 5. Appearance by Citizens**
- 7. Adjournment**

Town of Hilton Head Island

Fiscal year 2013 Budget

General Fund

May 8, 2012

General Fund

						2013		
			2012		FY 2013 Budget	% change		
	2009	2010	2011	Revised Budget		Estimated Actual	FY 2012 Budget	FY 2012 Est. Actual
Revenues								
Property Taxes	10,715,950	10,920,696	10,956,179	11,701,330	11,701,330	11,935,350	2%	2%
ATAX Local 1%	2,150,536	2,012,520	2,416,264	2,250,000	2,340,200	2,387,000	6%	2%
Business Licenses:								
Business Licenses - Town	3,426,852	3,382,398	2,833,347	3,400,000	2,975,000	3,034,500	-11%	2%
Business Licenses - MASC	4,032,206	3,721,101	4,067,077	4,000,000	4,148,400	4,231,375	6%	2%
Franchise Fees:								
Electricity	-	-	-	-	-	-	0%	0%
Cable	586,852	760,735	691,914	690,000	705,750	719,850	4%	2%
Beach Fee	21,285	20,716	23,200	21,500	23,650	24,125	12%	2%
Recycling	-	-	18,672	100,000	100,000	102,000	2%	2%
Permit Fees:								
Construction	194,387	175,884	247,415	190,000	272,150	277,600	46%	2%
Development	10,883	4,067	5,526	4,000	6,075	6,200	55%	2%
Other	648,692	706,430	701,478	680,000	771,625	787,050	16%	2%
Intergovernmental	1,054,891	884,672	752,988	651,080	651,080	651,080	0%	0%
Grants:								
Beaufort County - Hazmat	11,677	11,677	11,677	11,680	11,677	11,680	0%	0%
Beaufort County - E911	113,563	122,828	106,760	115,000	115,000	115,000	0%	0%
DHEC	5,556	7,293	4,710	6,000	6,000	6,000	0%	0%
FEMA	-	-	25,087	-	-	-	N/A	N/A
Low Country Recycling	-	-	-	-	-	-	#DIV/0!	#DIV/0!
USAR	-	-	-	-	-	-	#DIV/0!	#DIV/0!
LEPEC	-	-	-	-	-	-	#DIV/0!	#DIV/0!
SC Regional Task Force	-	-	-	-	-	-	#DIV/0!	#DIV/0!
SCMIT Fire Grant	-	-	-	-	-	-	#DIV/0!	#DIV/0!
Red to Green Grant	-	-	1,498	-	-	-	N/A	N/A
FM Global Grant	-	-	2,000	-	-	-	N/A	N/A
Miscellaneous Revenue:								
Beach Services	188,060	178,247	206,040	185,000	210,150	214,350	16%	2%
Donations	6,125	120	-	1,000	1,000	1,000	0%	0%
Lease	-	-	-	-	-	-	#DIV/0!	#DIV/0!
Municipal Court	407,422	423,042	361,152	390,000	360,000	367,200	-6%	2%
Other	298,663	138,603	140,560	100,000	100,000	100,000	0%	0%
Public Safety - EMS	1,210,300	1,216,699	1,352,088	1,305,000	1,375,000	1,402,500	7%	2%
Public Safety - County D/T	206,205	203,536	203,000	53,000	53,000	54,060	2%	2%
Town Codes	3,446	995	453	1,000	500	500	-50%	0%
Victim's Assistance	70,045	70,471	57,045	70,000	58,000	59,160	-15%	2%
Transfers In:								
ATAX State	1,266,741	1,089,096	1,083,671	1,332,950	1,083,671	1,085,736	-19%	0%
ATAX Local	-	-	-	-	-	-	#DIV/0!	#DIV/0!
Beach Preservation Fee	1,355,973	1,315,746	978,080	969,390	969,390	981,705	1%	1%
Electricity Franchise Fee	85,904	77,371	78,176	80,220	80,220	81,790	2%	2%
Hospitality Taxes	2,214,864	2,464,955	2,930,183	3,269,550	3,269,550	3,269,550	0%	0%
Stormwater Utility Fee	303,830	302,763	389,730	235,330	235,330	236,130	0%	0%
Sunday Liquor Permits	-	-	37,500	37,500	37,500	37,500	0%	0%
TIF	226,260	193,790	184,330	181,480	181,480	182,930	1%	1%
Investments	87,069	95,768	41,785	40,000	10,000	10,000	-75%	0%
Total Revenues	30,904,237	30,502,219	30,909,585	32,072,010	31,852,727	32,372,922	1%	2%

General Fund (Continued)

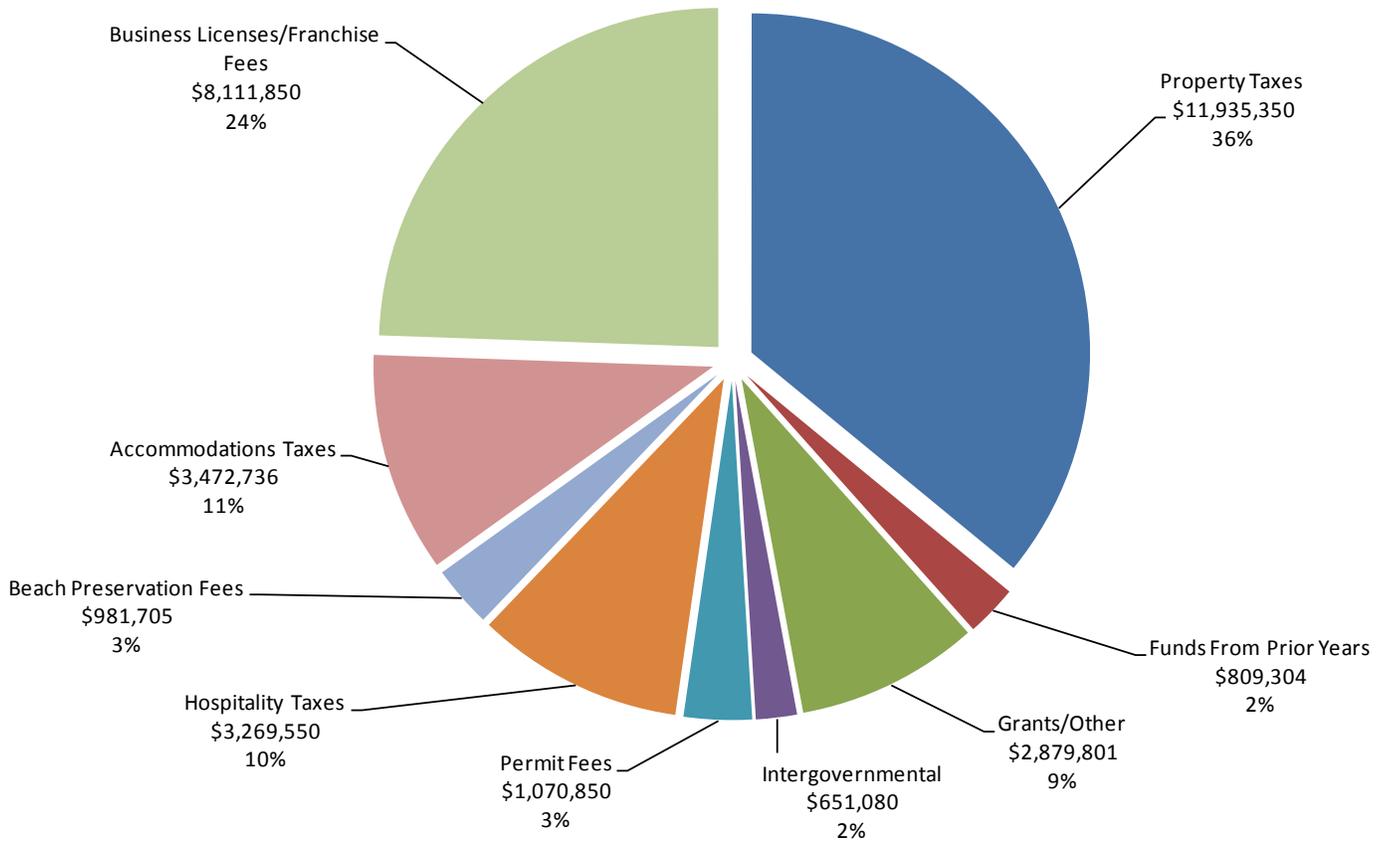
	2009	2010	2012		2013			
			Revised	Estimated	FY 2013 Budget	% change		
			Budget	Actual		FY 2012 Budget	Est. Actual	
Expenditures								
General Government:								
Town Council	355,705	292,601	484,500	461,279	435,829	446,728	-3%	3%
Town Manager	744,916	751,876	635,330	745,973	601,297	608,968	-18%	1%
Total General Government	1,100,621	1,044,477	1,119,830	1,207,252	1,037,126	1,055,696	-13%	2%
Management Services:								
Administration/Legal								
Legal	430,531	428,878	402,823	443,556	416,111	459,387	4%	10%
Administrative Services								
Administrative Support	215,541	193,428	219,840	220,181	211,113	240,590	9%	14%
Municipal Court	402,796	395,050	400,355	395,785	382,804	399,248	1%	4%
Information Technology	1,598,223	1,605,931	1,573,292	1,741,711	1,653,723	2,256,364	30%	36%
	2,216,560	2,194,409	2,193,487	2,357,677	2,247,640	2,896,202	23%	29%
Finance								
Administration	189,314	213,968	211,370	250,657	236,960	293,669	17%	24%
Accounting	660,880	565,988	589,794	638,177	545,946	601,147	-6%	10%
Revenue and Collections	566,623	659,308	700,325	877,044	570,664	712,643	-19%	25%
	1,416,817	1,439,264	1,501,489	1,765,878	1,353,570	1,607,459	-9%	19%
Human Resources	603,514	527,901	495,427	556,534	498,485	539,163	-3%	8%
Total Management Services	4,667,422	4,590,452	4,593,226	5,123,645	4,515,806	5,502,211	7%	22%
Community Services:								
Community Development								
Administration	545,247	541,226	548,302	682,189	606,591	698,000	2%	15%
Comprehensive Planning	379,969	356,859	367,135	351,917	352,065	367,445	4%	4%
Development, Review and Zoning	835,876	791,780	674,375	816,354	778,182	671,704	-18%	-14%
Building	759,928	667,371	603,692	616,591	614,716	640,594	4%	4%
CD Services	380,358	334,221	289,892	278,380	269,068	281,751	1%	5%
Natural Resources	-	-	-	-	-	-	#DIV/0!	#DIV/0!
Total Community Development	2,901,378	2,691,457	2,483,396	2,745,431	2,620,622	2,659,494	-3%	1%
Public Projects and Facilities								
Administration	232,327	230,031	232,326	235,566	232,033	242,160	3%	4%
Engineering	646,190	719,746	643,071	684,936	695,327	701,813	2%	1%
Facilities Management	2,377,977	2,363,313	2,381,406	2,625,290	2,457,258	2,665,374	2%	8%
Total Public Projects and Facilities	3,256,494	3,313,090	3,256,803	3,545,792	3,384,618	3,609,347	2%	7%
Total Community Services	6,157,872	6,004,547	5,740,199	6,291,223	6,005,240	6,268,841	0%	4%

General Fund (Continued)

	2009	2010	2012		2013			
			Revised	Estimated	FY 2013 Budget	% change		
			Budget	Actual		FY 2012 Budget	FY 2012 Est. Actual	
Expenditures (Continued)								
Public Safety:								
Fire								
Administration	494,930	285,385	285,916	357,808	350,338	368,372	3%	5%
Operations	9,296,805	8,834,581	8,964,000	8,935,331	8,960,066	9,114,381	2%	2%
Fire Prevention	509,256	498,575	521,577	531,120	519,399	521,103	-2%	0%
Logistics/Maintenance	749,216	665,746	530,085	597,823	584,163	530,450	-11%	-9%
Communications	1,085,246	1,117,858	1,047,752	1,177,313	1,164,203	1,190,535	1%	2%
Training	605,888	586,398	625,232	667,754	668,516	698,246	5%	4%
Emergency Management	219,496	206,415	218,785	223,931	192,011	141,507	-37%	-26%
E911 Communications	199,145	229,093	232,346	253,321	254,389	270,277	7%	6%
Support Services	723,914	849,905	716,225	788,620	792,403	800,253	1%	1%
Total Fire & Rescue	13,883,896	13,273,956	13,141,918	13,533,021	13,485,488	13,635,124	1%	1%
Sheriff/Other Public Safety								
Police Services Contract	2,743,135	2,661,045	2,731,804	2,753,860	2,754,040	2,848,729	3%	3%
Beach Services	184,394	184,192	212,568	196,930	196,930	201,825	2%	2%
Stipend	124,950	124,950	121,800	130,000	115,000	115,000	-12%	0%
Victims' Rights	57,130	54,253	53,010	57,640	57,460	58,274	1%	1%
Total Sheriff/Other Public Safety	3,109,609	3,024,440	3,119,182	3,138,430	3,123,430	3,223,828	3%	3%
Total Public Safety	16,993,505	16,298,396	16,261,100	16,671,451	16,608,918	16,858,952	1%	2%
Townwide (non-departmental):								
Personnel	25,203	14,158	153,154	215,796	227,762	220,380	2%	-3%
Operating	1,013,801	1,242,722	1,465,515	1,553,531	1,427,646	1,506,545	-3%	6%
Grants	1,358,177	1,405,252	2,454,261	2,203,170	1,644,278	1,769,601	-20%	8%
Debt Service	-	-	-	339,370	-	-	-100%	N/A
Total Townwide (non-departmental)	2,397,181	2,662,132	4,072,930	4,311,867	3,299,686	3,496,526	-19%	6%
Total Expenditures	31,316,601	30,600,004	31,787,285	33,605,438	31,466,776	33,182,226	-1%	5%
Net change in fund balances	(412,364)	(97,785)	(877,700)	(1,533,428)	385,951	(809,304)		
Fund balance - beginning	16,274,131	15,861,767	15,763,982	14,886,282	14,886,282	15,271,911		
Prior period adjustment	-	-	-	-	-	-		
Fund balance - ending	15,861,767	15,763,982	14,886,282	13,352,854	15,272,233	14,462,607		

General Fund Revenues

FY 2013 Budget = \$33,182,226
(including Funds from Prior Years of \$809,304)



	2012		2013		
	Revised Budget	Estimated Actual	FY 2013 Budget	FY 2012 Budget	FY 2012 Est. Actual
Total Revenues	32,072,010	31,852,727	32,372,922	1%	2%

General Fund

Expenditures by Type

	2011	<u>2012</u>		<u>2013</u> Budget	<u>% change</u>	
		Revised Budget	Est. Actual		FY 2012 Budget	FY 2012 Est. Actual
Personnel	\$ 20,366,461	\$ 20,753,090	\$ 20,248,101	\$ 20,985,597	1%	4%
Operating	5,713,594	6,930,157	6,198,047	6,564,600	-5%	6%
Other Public Safety	3,101,264	3,132,430	3,123,430	3,223,828	3%	3%
Grants	2,454,261	2,203,170	1,644,278	1,769,601	-20%	8%
Capital Outlay	151,704	247,221	252,920	638,600	158%	152%
Debt	-	339,370	-	-	-100%	0%
Total	\$ 31,787,284	\$ 33,605,438	\$ 31,466,776	\$ 33,182,226	-1%	5%

Town Staffing

For fiscal year 2013, staffing is reduced by a net of 3 positions.

Community Development is increased by a new position for Economic Development Support and decreased by the Floodplain Administrator position. The Floodplain Administrator retired and the duties were assumed by others in the Department. The Economic Development Support position will be held open pending the recommendations of the Citizens Committee on Economic Development.

One of two Assistant Town Manager positions in the Town Manager Department is eliminated. This position was vacant.

In Fire and Rescue, staffing is decreased by two positions: an Emergency Planner (one of two Emergency Management positions) and a Maintenance Supervisor.

Group/Department	FY 2012	FY 2013	Variance
GENERAL GOVERNMENT			
Town Council	7.00	7.00	-
Town Manager	5.00	4.00	(1.00)
ADMINISTRATION			
Administration/Legal	5.00	5.00	-
Administrative Services	17.00	17.00	-
Finance	18.00	18.00	-
Human Resources	4.00	4.00	-
COMMUNITY SERVICES			
Community Development	27.00	27.00	-
Public Projects and Facilities *	22.00	22.00	-
PUBLIC SAFETY			
Fire and Rescue	147.10	145.10	(2.00)
Totals	252.10	249.10	(3.00)

* Includes two positions fully funded by and budgeted in the Stormwater Fund, an Enterprise Fund. All other positions are reported in the General Fund.

General Government

	FY 2012 <u>Revised Budget</u>	FY 2012 <u>Est. Actual</u>	FY 2013 <u>Budget</u>	<u>% change</u>	
				<u>FY 2012 Budget</u>	<u>FY 2012 Est. Actual</u>
<u>Category</u>					
Personnel	\$805,973.00	\$651,876.00	\$668,946.00	-17.00%	2.62%
Operating	401,279.00	385,250.00	386,750.00	-3.62%	0.39%
	<u>\$1,207,252.00</u>	<u>\$1,037,126.00</u>	<u>\$1,055,696.00</u>	-12.55%	1.79%
<u>Department</u>					
Town Council	\$461,279.00	\$435,829.00	\$446,728.00	-3.15%	2.50%
Town Manager	745,973.00	601,297.00	608,968.00	-18.37%	1.28%
FTEs	5.00	5.00	4.00		
	<u>\$1,207,252.00</u>	<u>\$1,037,126.00</u>	<u>\$1,055,696.00</u>	-12.55%	1.79%

Managerial Services

	FY 2012 <u>Revised Budget</u>	FY 2012 <u>Est. Actual</u>	FY 2013 <u>Budget</u>	<u>% change</u>	
				<u>FY 2012 Budget</u>	<u>FY 2012 Est. Actual</u>
<u>Category</u>					
Personnel	\$3,645,432	\$3,315,228	\$3,759,958	3.14%	13.41%
Operating	1,323,271	1,045,636	1,178,153	-10.97%	12.67%
Capital	154,942	154,942	564,100	264.07%	264.07%
	<u>\$5,123,645</u>	<u>\$4,515,806</u>	<u>\$5,502,211</u>	7.39%	21.84%
<u>Department</u>					
Legal/Administration	\$443,556	\$416,111	\$459,387	3.57%	10.40%
FTEs	5.00	5.00	5.00		
Admin. Services	2,357,677	2,247,640	2,896,202	22.84%	28.86%
FTEs	17.00	17.00	17.00		
Finance	1,765,878	1,353,570	1,607,459	-8.97%	18.76%
FTEs	18.00	18.00	18.00		
Human Resources	556,534	498,485	539,163	-3.12%	8.16%
FTEs	4.00	4.00	4.00		
	<u>\$5,123,645</u>	<u>\$4,515,806</u>	<u>\$5,502,211</u>	7.39%	21.84%

Community Services

	FY 2012 <u>Revised Budget</u>	FY 2012 <u>Est. Actual</u>	FY 2013 <u>Budget</u>	<u>% change</u>	
				FY 2012 <u>Budget</u>	FY 2012 <u>Est. Actual</u>
<u>Category</u>					
Personnel	\$4,006,518	\$3,952,935	\$4,131,479	3.12%	4.52%
Operating	2,284,705	2,052,305	2,137,362	-6.45%	4.13%
	\$6,291,223	\$6,005,240	\$6,268,841	-0.36%	4.39%
<u>Department</u>					
Community Development	\$2,745,431	\$2,620,622	\$2,659,494	-3.13%	1.48%
FTEs	27.00	27.00	27.00		
Public Projects and Facilities	3,545,792	3,384,618	3,609,347	1.79%	6.63%
FTEs	22.00	22.00	22.00		
	\$ 6,291,223	\$ 6,005,240	\$ 6,268,841	-0.36%	4.39%

Public Safety

	FY 2012 <u>Revised Budget</u>	FY 2012 <u>Est. Actual</u>	FY 2013 <u>Budget</u>	<u>% change</u>	
				FY 2012 <u>Budget</u>	FY 2012 <u>Est. Actual</u>
<u>Category</u>					
Personnel	\$12,079,371	\$12,100,300	\$12,204,834	1.04%	0.86%
Operating	4,499,801	4,410,640	4,579,620	1.77%	3.83%
Capital	92,279	97,978	74,500	-19.27%	-23.96%
	\$16,671,451	\$16,608,918	\$16,858,954	1.12%	1.51%
<u>Department</u>					
Fire and Rescue	\$13,533,021	\$13,485,488	\$13,635,126	0.75%	1.11%
FTEs	147.10	147.10	145.10		
Police Services *	2,928,500	2,811,500	2,907,003	-0.73%	3.40%
Stipend	13,000	115,000	115,000	784.62%	0.00%
Beach Services*	196,930	196,930	201,825	2.49%	2.49%
	\$16,658,451	\$16,493,918	\$16,743,954	1.12%	1.51%

* Contracted - No FTEs

Townwide

	2012		2013		
	Revised	Estimated	FY 2013 Budget	<u>% change</u>	
	Budget	Actual		FY 2012 Budget	FY 2012 Est. Actual
Townwide (non-departmental):					
Personnel	215,796	227,762	220,380	2%	-3%
Operating	1,553,531	1,427,646	1,506,545	-3%	6%
Grants	2,203,170	1,644,278	1,769,601	-20%	8%
Debt Service	339,370	-	-	-100%	N/A
Total Townwide (non-departmental)	4,311,867	3,299,686	3,496,526	-19%	6%

Town of Hilton Head Island

Fiscal year 2013 Budget

Capital Projects Fund Overview

May 8, 2012

Capital Projects Fund

Capital improvements are broken into three segments; one segment is integrated into the General Fund operating budget, one in the Capital Projects Fund, Capital Improvements Program (CIP) budget, and the third is in the Stormwater Utility Fund. Located in the General Fund and to be funded with current operating funds are capital equipment purchases costing \$5,000 or more and software purchases which cost more than \$50,000. Capital Improvements for the Stormwater Utility are funded by Stormwater Utility Fees and budgeted in the Stormwater Utility Fund. All other items meeting the same criteria are included in the Capital Projects Fund.

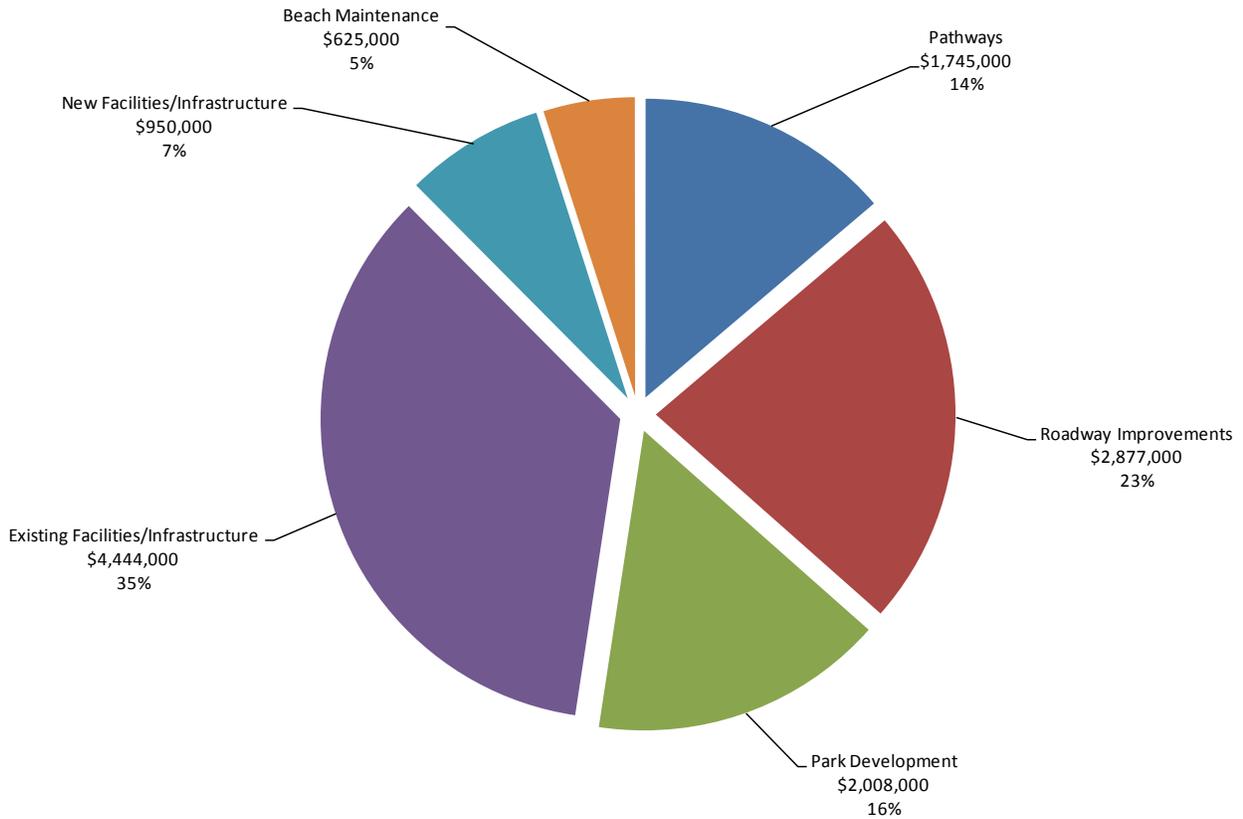
In accordance with State law, the proposed CIP for Fiscal Year 2013 was developed by staff for review and recommendation of the full Planning Commission. The pathways and parks section was also reviewed by the Parks & Recreation Commission. The Planning Commission annually recommends the proposed CIP to Town Council for adoption during their CIP Budget Workshop in May.

Included in this section is the Town's capital expenditure plan with funding sources for the upcoming year. **The Town adopts a formal budget for the current year only, fiscal year 2013.** In addition, a ten-year capital plan is included that identifies anticipated capital expenditures with funding sources to be determined. The Ten-Year CIP is based on a variety of sources. Sources are Town Council's Policy and Management Agendas for Calendar Year 2012 which included input from the public and the Town's Boards, Commissions and Committees. Other source documents include: The 2010 Comprehensive Plan update which incorporates the Initiative Area Plans; the Transportation Plan which includes pathways as well as roads; the Town-Wide Drainage Plan; the Fire & Rescue Master Plan, the recently approved Recreation Element; the adopted County-wide All Hazard Mitigation Plan, the Comprehensive Emergency Management Plan; the Beach Access Plan, the Beach Maintenance Monitoring reports; the Broad Creek Management Plan, and a Space Needs Study of all Town facilities and properties to include Town Hall, all parks, Fire and Rescue stations and town-wide infrastructure.

Capital Projects Fund Fiscal Year 2013 Capital Improvements Program (CIP)

The Capital Projects Fund (CIP) budget for Fiscal Year 2013 totals **\$12.649 million** and consists of the following category funding levels:

Capital Projects Fund (CIP) Expenditures by Category



Capital Projects Fund

	FY 2009	FY 2010	FY 2011	FY 2012		FY 2013 Budget	% change	
				Revised Budget	Est. Actual		FY 2012 Budget	FY 2012 Est. Actual
Revenues								
Property Taxes	709,774	695,844	696,763	692,850	692,850	706,707	2%	2%
Investments	213,183	34,027	23,752	-	-	-	N/A	N/A
Grants	52,525	75,956		814,528	814,528	-	-100%	-100%
Contributions	8,500	7,500	7,500	100,000	100,000	-	-100%	-100%
Sunday Permit Fees	254,500	314,950	356,900	689,803	689,803	495,500	-28%	-28%
Capital Sales Tax	703,258	331,639		425	425	-	-100%	-100%
Hospitality Tax	4,826,318	4,708,807	-	-	-	-	N/A	N/A
Impact Fees - Roads	43,071	55,643	79,254	159,722	159,722	925,000	479%	479%
Impact Fees - Parks	15,675	19,437	26,334	90,000	90,000	-	-100%	-100%
County	300,000	-	275,000	-	-	-	N/A	N/A
Stormwater Fees	1,572,183	-		-	-	-	N/A	N/A
Sale of Property/Equip.	8,582	1,888,488	324,774	-	-	-	N/A	N/A
Premium on Bond Issuance	-	121,571		340,168	340,168	-	-100%	-100%
Hospitality Tax Bond Proceeds	-	-		1,393,294	1,393,294	4,947,000	255%	255%
Beach Preservation Fee Bond				11,000,000	11,000,000	-	-100%	-100%
General Obligation Bond Proceeds	-	12,000,000		1,500,000	1,500,000	-	-100%	-100%
Transfers In:								
ATAX State	-	-	-	-	-	-	N/A	N/A
Real Estate Transfer Fees	3,098,194	7,757	33,080	-	-	-	N/A	N/A
Beach Preservation Fees	2,942,158	1,541,701	606,267	2,845,719	2,845,719	1,090,000	-62%	-62%
Tax Increment Financing	119,314	973	376,744	6,933,635	6,933,635	2,512,000	-64%	-64%
Hospitality Tax	-	-	1,543,734	1,395,543	1,395,543	1,955,000	40%	40%
Stormwater Fees	-	-	-	-	-	40,000	N/A	N/A
General Fund	-	-	-	-	-	-		
Miscellaneous	83,881	2,000	(77,062)	-	-	-	N/A	N/A
Lease	85,839	45,645	19,200	14,688	14,688	12,000	-18%	-18%
Total Revenues	15,036,955	21,851,938	4,292,240	27,970,375	27,970,375	12,683,207	-55%	-55%
Expenditures & Other Uses								
Pathway Improvements	985,889	934,823	548,128	1,522,553	769,882	1,745,000	15%	127%
Drainage Improvements	822,502	(192,411)	-	-	-	-	N/A	N/A
Roadway Improvements	4,797,316	916,560	1,154,476	3,055,840	1,600,491	2,877,000	-6%	80%
Park Development	1,447,812	724,232	257,991	1,558,455	803,160	2,008,000	29%	150%
Existing Facilities	5,376,667	4,959,040	2,997,296	2,770,678	1,886,167	4,444,000	60%	136%
New Facilities	4,344,044	923,844	354,644	4,790,732	3,634,168	950,000	-80%	-74%
Land Acquisition	8,452,181	1,152,741	2,917,122	-	-	-	N/A	N/A
Beach Maintenance	934,747	1,331,073	568,574	13,563,615	11,274,364	625,000	-95%	-94%
Transfers Out	4,527,205	3,537,280	37,500	1,137,500	1,142,715	37,500	-97%	-97%
Debt Service/Issue Costs/Misc.	115,084	264,273		265,800	288,639	-	-100%	-100%
Total Expenditures & Other Uses	31,803,447	14,551,455	8,835,731	28,665,173	21,399,586	12,686,500	-56%	-41%
Net change in fund balances	(16,766,492)	7,300,483	(4,543,491)	(694,798)	6,570,789	(3,293)		
Fund balance - beginning	30,133,566	13,367,074	20,532,570	13,841,517	13,841,517	20,412,306		
Prior period adjustment	-	(134,987)	(2,147,562)	-	-	-		
Fund balance - ending	13,367,074	20,532,570	13,841,517	13,146,719	20,412,306	20,409,013		

Note: Beginning with FY10, the stormwater projects are no longer budgeted in this fund; see the Stormwater Utility Fund.

Capital Projects Fund Expenditures by Funding Source - 2013

THOUSANDS OF DOLLARS												
Category	Estimated Roll Forward Balance	FY 2013 Budget	Impact Fees	FY 2013 Taxes	Beach Fee	SWU Fee	Hospi- tality Tax	Hospi- tality Bond	TIF	Sunday Liquor Fees	Lease	
Summary												
Pathways	753	1,745	750	55	-	-	480	460	-	-	-	
Roadway Improvements	1,449	2,877	175	25	-	-	1,125	435	1,117	-	-	
Park Development	755	2,008	-	50	400	-	200	-	900	458	-	
Existing Facilities	852	4,444	-	580	25	-	150	3,677	-	-	12	
New Facilities	3,236	950	-	-	40	40	-	375	495	-	-	
Beach Maintenance	1,289	625	-	-	625	-	-	-	-	-	-	
TOTAL	8,334	12,649	925	710	1,090	40	1,955	4,947	2,512	458	12	
Pathways												
Pathway Rehabilitation		185		55				130				
US 278 (Wexford Circle to Fresh Market Shoppes)	21	660	330					330				
Leg O'Mutton	43	560	280				280					
Honey Horn Access Improvements	95	60					60					
US 278 (Fresh Market to Shelter Cove)		160	80				80					
US 278 (Shelter Cove/Chaplin to Mathews north)		120	60				60					
Dunnagan's Alley	328	-										
Pembroke Drive	44	-										
Gardner Drive	39	-										
US 278 @ New Orleans to Shipyard & Town Hall	183	-										
TOTAL	753	1,745	750	55	-	-	480	460	-	-	-	
Roadway Improvements												
Roadway Safety Improvements		100	100									
Leamington/Fresh Market Shoppes	230	1,125					1,125					
Directional/Neighborhood Signage		100					-	100				
F&R Emergency Access Points	65	110					-	110				
Traffic Signal Mast Arms	170	225					-	225				
Private (Dirt) Rd. Acquisition	50	25		25								
Lemoyne Avenue Reconstruction		75	75									
Pedestrian Crosswalks	251	-										
Intersection Improvements	151	-										
Mathews Dr./Chaplin Area Connectivity	420	70							70			
Dunnagan's Alley Roundabout	1	-										
Marshland Roundabout	103	1,047							1,047			
Mathews Dr. N. - Roundabout @ Beach City Rd	8	-										
TOTAL	1,449	2,877	175	25	-	-	1,125	435	1,117	-	-	

Capital Projects Fund Expenditures by Funding Source - 2013

THOUSANDS OF DOLLARS												
Category	Estimated Roll Forward Balance	FY 2013 Budget	Impact Fees	FY 2013 Taxes	Beach Fee	SWU Fee	Hospita- lity Tax	Hospita- lity Bond	TIF	Sunday Liquor Fees	Lease	
Park Development												
Park Upgrades	336	508		50						458		
Recreation Center Enhancements	82	200					200					
Rowing and Sailing Center	128	700							700			
Chaplin Linear Park w/Boardwalk		200							200			
Seniors' Center	100	TBD										
Yacht Cove Community Park	37	-										
Collier Beach Park		400			400							
Chaplin Tennis Park	72	-										
TOTAL	755	2,008	-	50	400	-	200	-	900	458	-	
Existing Facilities & Infrastructure												
Rehabilitaion and Renovation of Fixed Capital Assets	188	251		251								
Clean up, Maintenance of Properties & Demolition of Structures		291		279							12	
Apparatus and Vehicle Replacement	305	225		50	25		-	150				
Fire Station 2 Replacement		275					-	275				
Facilities Surveillance Cameras		50					-	50				
Town Hall Renovations	109	150					150					
Fire Station 6 Replacement	250	3,202					-	3,202				
TOTAL	852	4,444	-	580	25	-	150	3,677	-	-	12	
New Facilities & Infrastructure												
Sewer Projects	1,681	80			40	40						
Dispatch Center Equipment Upgrade		5					-	5				
Fire/Medical Systems and Equipment Replacement		70					-	70				
Public Saftey Systems Equipment Upgrade		210					-	210				
Mobile Computing AVL Upgrade		90					-	90				
Coligny/Pope Avenue Area Initiative	725	495					-		495			
F&R Computer System	69	0										
Dunnagan's Area Initiative	555	0										
Site Infrastructure - Emg. Town Hall	6	0										
BCSO with Tenant Upfit	200	0										
TOTAL	3,236	950	-	-	40	40	-	375	495	-	-	

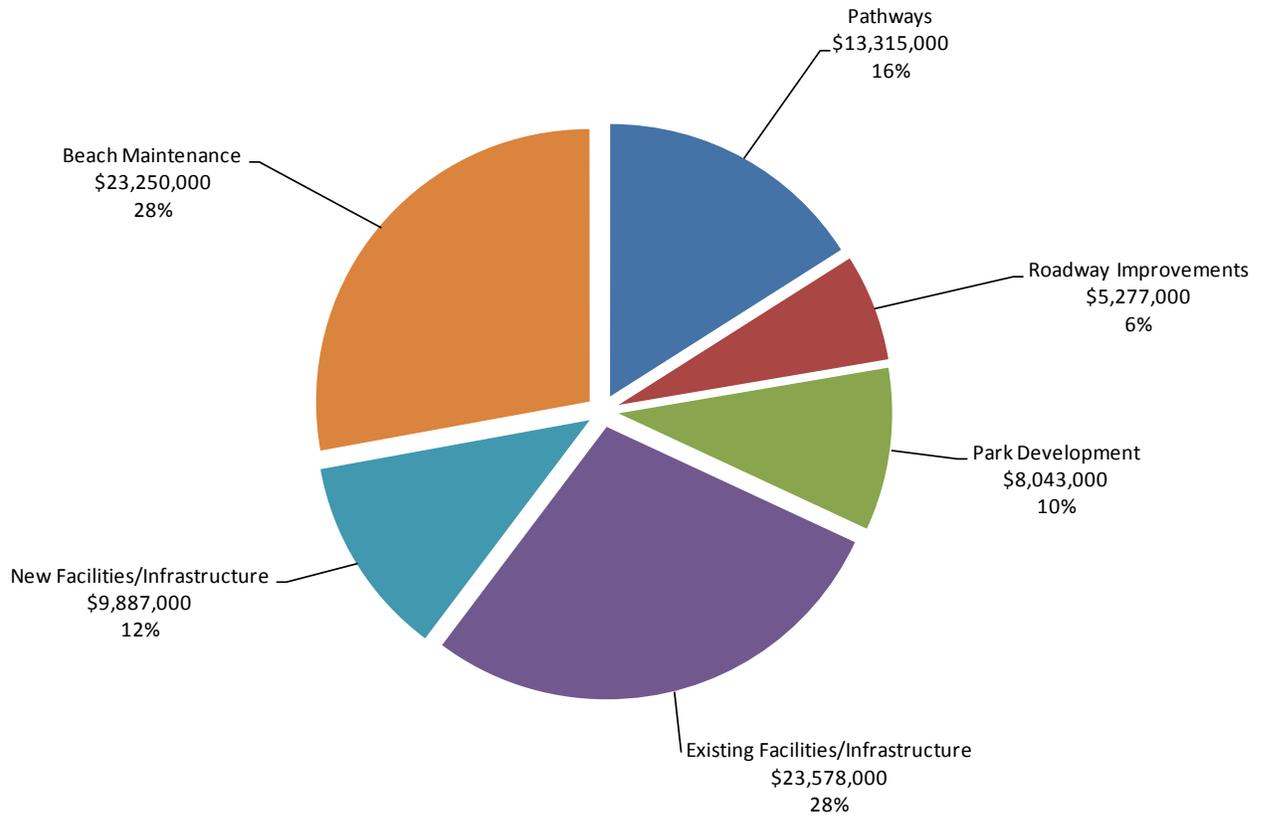
Capital Projects Fund Expenditures by Funding Source - 2013

THOUSANDS OF DOLLARS												
Category	Estimated Roll Forward Balance	FY 2013 Budget	Impact Fees	FY 2013 Taxes	Beach Fee	SWU Fee	Hospi- tality Tax	Hospi- tality Bond	TIF	Sunday Liquor Fees	Lease	
Beach Maintenance												
Beach Management and Monitoring	556	500			500							
Beach Parks/Access Rehabilitation	13	100			100							
Dunes Refurbishment and Maintenance	6	25			25							
Port Royal Fill Project	714	-										
TOTAL	1,289	625	-	-	625	-	-	-	-	-	-	

Ten-Year Capital Improvements Program (CIP)

The anticipated capital expenditures over the next ten years are anticipated to be **\$83.35 million**. This is a plan and is not a formally adopted budgeted beyond the current fiscal year, fiscal year 2013. The estimated expenditures by program are as follows:

Ten-Year Capital Improvements Program Expenditures by Program



CIP Expenditures by Category 2013-2022

THOUSANDS OF DOLLARS							
Category	Total	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018-2022
SUMMARY							
Pathways	13,315	1,745	1,430	2,850	3,520	1,210	2,560
Roadway Improvements	5,277	2,877	2,250	50	50	50	-
Park Development	8,043	2,008	625	3,510	700	200	1,000
Existing Facilities & Infrastructure	23,578	4,444	3,332	1,759	987	1,001	12,055
New Facilities & Infrastructure	9,887	950	1,250	5,440	523	482	1,242
Beach Maintenance	23,250	625	625	625	17,625	625	3,125
Total	83,350	12,649	9,512	14,234	23,405	3,568	19,982

PATHWAYS							
Pathway Rehabilitation	185	195	200	210	220	1,100	
US 278 (Wexford Circle to Fresh Market Shoppes)	660						
Leg O'Mutton	560						
Honey Horn Access Improvements	60						
Pembroke Drive		480					
Gardner Drive		330					
US 278 (Fresh Market Shoppes to Shelter Cove)	160		1,320				
US 278 (Shelter Cove/Chaplin to Mathews north)	120	30	1,170				
US 278 (Gardner Drive to Jarvis Park)		120		930			
US 278 (Gum Tree Road to Squire Pope Rd.)		55	10	550			
US 278 (Jarvis/Honey Horn to Graves Bridge)		220		1,690			
Singleton Beach Road			40		300		
US 278 (Squire Pope Rd. to Welcome Center)			110		600		
Jonesville Road				100		760	
US 278 (Stoney area)				40		300	
US 278 (Jenkins Island to the bridge)					90	400	
Total	1,745	1,430	2,850	3,520	1,210	2,560	

CIP Expenditures by Category 2013-2022

<u>THOUSANDS OF DOLLARS</u>							
Category	Total	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018-2022
ROADWAY IMPROVEMENTS							
Roadway Safety Improvements		100					
Leamington/Fresh Market Shoppes		1,125					
Directional/Neighborhood Signage		100	50	50	50	50	TBD
F&R Emergency Access Points		110	100				
Honey Horn Access Improvements			TBD				
Traffic Signal Mast Arms		225	300				
Private (dirt) Rd. Acquisition		25	TBD	TBD	TBD	TBD	TBD
Stoney Secondary Road (south)			600				
Lemoyne Avenue Reconstruction		75	800				
Summit Drive Realignment and Refurbishment			400				
Mathews Dr./Chaplin Area Connectivity		70					
Marshland Roundabout		1,047					
Total		2,877	2,250	50	50	50	-

PARK DEVELOPMENT							
Park Upgrades		508	200	200	200	200	1,000
Recreation Center Enhancements		200	TBD	TBD			
Rowing and Sailing Center		700					
Chaplin Linear Park Boardwalk		200		2,310			
Seniors' Center		TBD					
Yacht Cove Community Park		FY12		1,000			
Collier Beach Park		400					
Chaplin Linear Park Boardwalk			400				
Ford Shell Ring Park			25		500		
Total		2,008	625	3,510	700	200	1,000

CIP Expenditures by Category 2013-2022

		<u>THOUSANDS OF DOLLARS</u>					
Category	Total	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018-2022

EXISTING FACILITIES							
Rehabilitaion &Renovation of Fixed Capital Assets	251	251	251	251	251	251	1,255
Clean up, Maintenance of Properties & Demolition of Structures	291	291	291	291	291	291	1,455
Apparatus and Vehicle Replacement	225	290	1,217	445	459	459	9,345
Fire Station 2 Replacement	275	2,500					
Facilities Surveillance Cameras	50						
Town Hall Renovations	150						
Fire Station 6 Replacement	3,202						
Total	4,444	3,332	1,759	987	1,001	1,001	12,055

NEW FACILITIES							
Sewer Projects	80	15	40	40			
Dispatch Center Equipment Upgrade	5	20	5	5	22		65
Fire/Medical Systems and Equipment Replacement	70	405		360	300		775
Public Saftey Systems Equipment Upgrade	210	135	50	90	100		277
Mobile Computing AVL Upgrade	90				60		60
Fire and Rescue Computer Systems CAD Upgrade		25		28			65
Coligny/Pope Avenue Area Initiative	495	650	5,130				
Public Safety WAN/PN			215				
Total	950	1,250	5,440	523	482		1,242

BEACH MAINTENANCE							
Beach M anagement and Monitoring	500	500	500	500	500	500	2,500
Beach Parks/Access Rehabilitation	100	100	100	100	100	100	500
Dunes Refurbishment and Maintenance	25	25	25	25	25	25	125
Beach Renourishment				17,000			
Total	625	625	625	17,625	625	625	3,125